

CITY OF MISSION, KANSAS
CAPITAL IMPROVEMENT PROGRAM COMMITTEE

WEDNESDAY, JUNE 26, 2017

7:00 p.m.

Mission City Hall

AGENDA

1. Call to Order
2. Welcome and Staff Introductions
3. Committee Member Introductions
4. CIP Committee Goals, Objective, and Purpose
5. Overview of CIP Revenue Sources
6. Committee Business
 - a. Establishing Committee Ground Rules
 - b. Election of Committee Chair/Vice-Chair
 - c. Future meeting dates and times
7. New Business
8. Committee Member Comments
9. Staff Updates
10. Adjourn

Mission City Hall, 6090 Woodson
913-676-8350



CIP Committee Ground Rules

- We will start and end our meetings on time.
- We will work from an agenda. If there are items we want added to the agenda, they will be requested of the Committee Chair.
- We are committed to group process, respect and candor.
- We will question our own assumptions and those of our colleagues in order to think creatively.
- We will listen to each other and suspend judgements.
- Our conversation is not about convincing each other but rather about listening to everything and everyone and then deciding what it all means.
- We will operate on consensus - seeking general agreements that all can "live with."
- We will make decisions based on clear information.
- We will listen actively.
- We agree it's okay to disagree, but once decisions are made, each of us owns and supports the decisions.
- We agree to focus on the meeting agenda and work hard to stay on track.
- We will identify pending issues and agreements at the end of each meeting.

**CITY OF MISSION
ORDINANCE NO. 1451**

AN ORDINANCE ESTABLISHING A CAPITAL IMPROVEMENT PROGRAM (CIP) COMMITTEE IN THE CITY OF MISSION AND ADDING SECTION 270 TO THE CODE OF THE CITY OF MISSION, KANSAS.

NOW, THEREFORE, BE IT ORDAINED by the Governing Body of the City of Mission, Kansas:

SECTION I: Chapter 270 is hereby added to Title II of the code of the City of Mission, Kansas as follows:

CHAPTER 270: CAPITAL IMPROVEMENT PROGRAM (CIP) COMMITTEE

Article I: CAPITAL IMPROVEMENT PROGRAM (CIP) COMMITTEE

Section 270.010 CREATION.

In order to provide citizen input and interaction with City services, specifically the construction and maintenance of capital infrastructure, the Capital Improvement Program (CIP) Committee for the City of Mission is hereby established.

Section 270.020 MEMBERSHIP.

The CIP Committee shall consist of ten (10) members, one (1) of whom may be a non-resident of the City of Mission, one (1) member from each ward, two (2) representatives from the Planning Commission, two (2) representatives from the Parks, Recreation, and Tree Commission, and one (1) representative from the Sustainability Commission.

Section 270.030 TERMS OF OFFICE.

The Mayor, with the consent of the Council, shall appoint the members of the Capital Improvement Program Committee. Members shall be appointed for terms of two (2) years each except as otherwise herein provided. In establishing the Committee, terms shall be staggered between one and two year appointments. Vacancies shall be filled by appointment for the unexpired term only. The number of members may not be reduced unless a vacancy exists or unless the reduction takes effect at the end of a term. Following initial creation, members of the Capital Improvement Program Committee shall be appointed at the first (1st) regular meeting of the Governing Body in January. Members shall serve without compensation.

Section 270.040 MEETINGS.

The CIP Committee shall meet monthly, or upon call by the Mayor or City Administrator. A majority of the members of the CIP Committee shall be sufficient as a quorum for transaction of business of the Committee. Time of meetings shall be posted publicly and open to members of the public. Meetings shall be held in City/public facilities.

Section 270.050 OFFICERS.

The Capital Improvement Program Committee shall consist of ten (10) members from which a Chair and Vice Chair shall be elected. The Vice Chair shall act in the absence of the Chair. Officers shall be elected at the first regularly scheduled meeting after the Governing Body has appointed new members at the first regularly scheduled meeting in January.

Section 270.060 DUTIES AND RESPONSIBILITIES.

- A. It shall be the responsibility of the Capital Improvement Program Committee to work with staff to evaluate, review and recommend projects for funding in the 5-Year Capital Improvement Program. In developing the program, the CIP Committee will: seek to align projects with identified master and strategic plans; identify issues that may be roadblocks to successful project implementation; focus on continuous improvement in the Capital Improvement Program; and advise the Governing Body on the most critical needs.
- B. The Committee will review and evaluate funding and revenue streams used to support the 5-Year Capital Improvement Program and shall make recommendations to the Governing Body regarding the same.
- C. The Committee from time to time may establish subcommittee, advisory committees or technical committees to advise or assist in the activities of the Committee.

Section 270.070 RECORD OF PROCEEDINGS.

A record of all proceedings of the Capital Improvement Program Committee shall be kept.

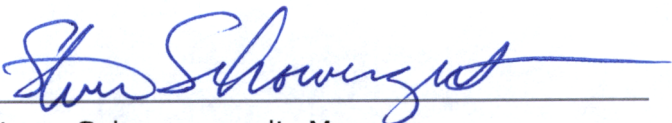
Section 270.080 MEMBER REMOVAL.

Any member of the Capital Improvement Program (CIP) Committee may be removed or replaced by a vote of the majority of the Governing Body at any regularly scheduled meeting of the Governing Body.

SECTION II: This Ordinance shall take effect and be in full force from and after its publication as provided by law.

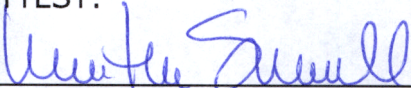
PASSED AND APPROVED BY THE CITY COUNCIL this 15th day of March 2017.

APPROVED BY THE MAYOR this 15th day of March 2017.



Steve Schowengerdt, Mayor

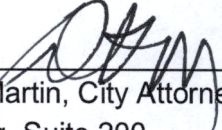
ATTEST:



Martha M. Sumrall, City Clerk

APPROVED AS TO FORM:

PAYNE & JONES, CHTD.



David K. Martin, City Attorney
11000 King, Suite 200
P. O. Box 25625
Overland Park, KS 66225-5625
Tel: (913) 469-4100
Fax: (913) 469-8182

2018 Budget Calendar

March 31, 2017	CIP Request Due
March 31, 2017	Budget Instructions Given to Department Directors
April 3, 2017	Initial Revenue Projections Due
April 10, 2017	5-Year Forecast Due for Review
April 26, 2017 (WS)	Budget Work Session - Goals and Objectives/5-Year Forecast
April 29, 2017	Department Budgets Due
May 3, 2017 (FAC)	Audit/Review Budget Priorities/Additional Forecast Information
May 24, 2017 (WS)	Review General Fund Budget
June 7, 2017 (FAC)	Review General Fund Budget and Supplemental Requests
June 28, 2017 (WS)	Capital Improvement Program (CIP) - Stormwater/Parks/Streets
July 5, 2017 (FAC)	Refine Proposed 2018 Budget and Budget Resolution
July 14, 2017	Deadline for Submitting Notice of Public Hearing to Legal Record
July 26, 2017 (CC)	Community Dialogue on 2018 Budget at CC Meeting
August 2, 2017 (FAC)	Public Hearing/Final Review of 2018 Budget (notice published 7/18)
August 16, 2017 (CC)	Adoption of 2018 Budget/2018 Budget Resolutions
August 25, 2017	Final Day for Submitting Budget to County Clerk

FAC = Finance & Administration Committee

CC = City Council Meeting

WS = City Council Worksession

5/24/2017



Date: June 26, 2017

To: CIP Committee

From: Laura Smith, City Administrator

RE: Infrastructure Revenue History and Overview

Mission is a community that long prided itself on a maintaining a low mill-rate, relying primarily on sales tax revenues to support the annual budget. However, in the early 2000's a combination of factors began to emerge that put pressure on the City's resources, including:

- FEMA revisions to the 100-year floodplain, impacting the central business corridor
- Deferred maintenance of streets and stormwater infrastructure city-wide
- Deferred maintenance of City vehicles and equipment
- Deferred maintenance of City facilities (City Hall, Public Works)
- Increasing operating subsidies for the Community Center
- Increasing capital needs for the Community Center, the outdoor pool and the park system

These factors potentially threatened not only the City's ability to sustain the delivery of basic services, but also had long-term implications for maintaining property values throughout the community.

An Unsustainable Model

Historically, General Fund revenues were shared between operating costs and investment in infrastructure projects. From 2004-2013, approximately \$11 million was transferred from the General Fund for capital project construction, or debt service associated with capital project construction, representing approximately 18% of total General Fund (operating) revenues for that same time period. Recognizing that this cost sharing strategy was not sustainable for either ongoing operating expenses or capital infrastructure costs, the City Council took a number of deliberate steps intended to relieve the General Fund of responsibility for infrastructure maintenance.

For many years, there were no multi-year capital project plans guiding spending decisions for streets, stormwater, parks and other public facilities. Debt financing prior to 2005 was used primarily for construction and expansion of the Community Center, acquisition of parkland (Mohawk), economic development (Target) and limited stormwater improvements.



Since 2013, the City has used a 5-year Capital Improvement Plan (CIP) to account for revenues and expenses related to infrastructure investment, and to provide a systematic plan for providing infrastructure improvements within a prioritized framework.

CIP Revenue Sources

City Funding Sources

Implementing dedicated revenue streams for capital infrastructure investment has allowed the City to make progress in addressing street, stormwater and park needs. Revenue streams within the Council's control include:

- Stormwater Utility Fee
- Drainage District Revenues
- Property Tax Revenues* dedicated to street maintenance
- Sales Tax Revenues
 - ¼-cent Dedicated Street Sales Tax
 - ⅜-cent Dedicated Parks & Recreation Sales Tax

*Beginning January 1, 2018, these are now subject to property tax lid considerations/limitations.

Stormwater

Over the last ten years, the City has completed major stormwater improvements along the Rock Creek Channel, removing significant sections of private commercial properties from the 100-Year FEMA Floodplain. Prior to 2016, stormwater utility/drainage district revenues covered existing debt service only, providing no excess funds for new projects or system maintenance. During the 2016 Budget, the Council increased the stormwater utility fee, and certified the stormwater special benefit district at the Gateway site, creating the potential for the collection of additional stormwater revenues. Current revenue streams dedicated to stormwater include:

- A Stormwater Utility Fee of \$28.00 per ERU per month, which generates approximately \$2.5 million annually.
- A property tax mill rate of 10.5 mills in Rock Creek Drainage District #1 and Rock Creek Drainage District #2 which generates approximately \$95,000 annually.
- Gateway special benefit district revenues which assesses approximately \$600,000 annually (20 year total years).



Streets

When the current street maintenance program was put together in 2010, the goal was to generate approximately \$1.5-1.6 million annually in local funds to support a comprehensive street maintenance program and leverage outside funding. Currently, the street portion of the CIP is funded by two locally controlled revenue streams:

1. ¼-cent Sales Tax for Streets (\$550,000 annually) which sunsets in 2022
2. Property tax (approximately 7 mills) levied in the General Fund and transferred for street maintenance (\$850,000 - 900,000 annually)

Parks and Recreation

Mission currently relies on a ⅜-cent Parks & Recreation Sales Tax that generates approximately \$825,000 annually for debt service on the outdoor aquatic facility, facility and equipment maintenance at the Sylvester Powell, Jr. Community Center, and maintenance of the City's outdoor park and trail amenities. The Parks & Recreation Sales Tax will sunset in 2023.

Outside Funding Sources

In addition to developing dedicated local revenue streams, the City has also aggressively pursued outside funding to help support our investment in capital infrastructure. More than \$31 million in federal, state and county funds have been secured for infrastructure projects between 2005-2017.

Major stormwater projects can be funded with assistance from the Johnson County Stormwater Management Advisory Committee (SMAC). This program collects revenue county-wide and reallocates it among all cities through an annual application process.

Arterial street projects are eligible for support through the Johnson County Assisted Road Systems (CARS) program. CARS funding is considered and appropriated annually by the Board of County Commissioners and is derived from the County's share of the state assessed gasoline taxes (Special Highway funds). The City also directly receives approximately \$250,000 annually in Special Highway funds which are dedicated to street maintenance.

One-third of the alcohol tax received by the City from the State of Kansas must be dedicated for Parks & Recreation projects (\$60,000 annually).

Staff stays connected to opportunities for grant funding at all levels in order to stretch our local dollars as far as we can.



Future Challenges

As you become more familiar with Mission's CIP and budgeting process, you will see we still have major infrastructure needs ahead of us. This is not just a Mission challenge, it is a challenge for our entire nation. We look forward as staff, to working with the Committee and ultimately the City Council is to identify, prioritize, and fund projects in a responsible and efficient manner.

2017 Community Investment Program



City of Mission 2017 Annual Budget

Community Investment Program

Purpose

A Community Investment Program (CIP) is a major public infrastructure and planning tool for municipalities. The CIP is a statement of the City's policies and financial abilities to manage the physical development and redevelopment of the community. The development of a five-year CIP provides a systematic plan for providing efficient and effective public infrastructure improvements within a prioritized framework.

There are several benefits to developing and adopting a Community Investment Program. Not only does it become a management tool for the Governing Body and City staff, it can also provide valuable information to the Planning Commission, citizens, developers and businesses who are interested in the development and redevelopment of Mission. The CIP document can assist in leveraging available resources through improved timing of projects, and coordination of the City's projects with those of other public or private entities.

The City of Mission's CIP aims to provide effective and efficient services to improve the quality of life for residents, businesses and visitors in our community. The following principles serve as a guide for evaluating and prioritizing capital project requests recommended to the Governing Body.

- Provide effective and efficient governmental services to residents, businesses and visitors.
- Enhance public health, safety and welfare.
- Consider solutions that extend beyond the City's boundaries.
- Use public investment as a catalyst for economic growth in a manner consistent with the major planning processes the City has performed.
- Safeguard Mission's environment and natural beauty for present and future generations through implementation of sustainable solutions.
- Maintain and sustain effective land use planning.
- Maintain or enhance cultural, recreational, educational and social opportunities.
- Protect existing investment in facilities and infrastructure that are vital in delivering fundamental services to our residents.
- Anticipate future facility and infrastructure needs to best leverage the City's capital resources.
- Comply with applicable state and federal mandates.

Goals and Objectives

The goal of Mission's Community Investment Program (CIP) is to forecast future public improvements and facilities in the City and to provide data concerning need, cost, timing, funding sources, budget impacts and alternatives. The goal is pursued with the following objectives.

Community Investment Program Plan / Program Objectives

1. Integrate the CIP budget into the Annual Operating Budget in order to provide a comprehensive financial plan for accomplishing the goals of Mission.
2. Execute the CIP budgetary process in a manner that will provide the Governing Body with an opportunity to respond to community needs.
3. Leverage City resources against available federal, state and county funds in such a manner that the present and future citizens of Mission will be provided with the highest level of services and facilities without adverse financial impacts in the future.
4. Ensure that all decisions and actions will assist in maintaining the City's bond ratings.

Despite the many benefits of multi-year planning, it is important to highlight the fact that the CIP is a fluid document. Revenues can fluctuate as a result of changing economic conditions or shifts in public policy. Private economic decisions can also affect the timing, scale and location of capital projects. Finally, community objectives are difficult to set and may be altered during the annual budget process when priorities are reviewed. The CIP should be reviewed and updated annually, primarily in connection with the annual budget process. Reviewing the CIP annually provides flexibility to ensure the City provides the most efficient and effective level of service for present and future citizens.

The first year of the Plan reflects the approved capital budget for the current fiscal year. The remaining four years represent a schedule and estimate of future capital needs that may be funded given adequate revenues. In summary, a CIP should reflect community assets, community needs and community goals, and should also provide guidelines for growth and development.

2017-2021 Community Investment Plan/Program

Historically, Mission's General Fund revenues have been shared between operating costs and investment in capital projects. Debt financing prior to 2005 was used primarily for construction and expansion of the Community Center, acquisition of parkland (Mohawk), economic development (Target) and some limited stormwater improvements.

Mission has long prided itself in having a low mill levy and on relying primarily on sales tax revenues to support the City's budget. In the early 2000's a combination of factors began to emerge that put pressure on the City's resources, including:

- FEMA revisions to 100-year floodplain, impacting central business corridor
- Street improvement needs/projects that outpaced annual revenues (Roe, Nall, Martway, and Johnson Drive)
- Increasing operating subsidies for the Community Center
- Deferred maintenance of City vehicles and equipment
- Deferred maintenance of City facilities (City Hall, Public Works)

These factors potentially threatened not only the ability to sustain the delivery of basic city services but also had long-term implications for maintaining property values throughout the community. From 2004-2013, approximately \$11 million was transferred from the General Fund for capital projects or debt service associated with capital projects, representing approximately 18% of total General Fund (operating) revenues for that same time period.

There have been a number of actions taken over the last several years to begin to address these challenges, specifically efforts to establish dedicated revenue streams for capital infrastructure investments. In recent years, the emphasis has been to fund Mission's capital projects through a variety of transparent, dedicated sources, including:

- Stormwater Utility Fees
- Transportation Utility Fees
- Property Tax revenues (dedicated mill for Mohawk Park debt service)
- ¼-cent Dedicated Street Sales Tax
- ⅜-cent Dedicated Parks & Recreation Sales Tax
- Drainage District Revenues
- Special Highway Revenues (pass through from State)
- Special Parks & Recreation Revenues (pass through from State)
- County, State or Federal Funds
- Transfers from other Funds

The summary and detail for the 2017 - 2021 Community Investment Program (CIP) is included on the following pages. A large portion of the current capital infrastructure revenue streams are dedicated to debt service obligations. The City has used debt financing to help provide for the timely completion of infrastructure improvements. While the amount of debt incurred in recent years is not insignificant, it is important to evaluate that debt in relationship to the increase in the City's net assets and the useful life of the assets being constructed or repaired.

Outside Funding Sources

In addition to developing dedicated local revenue streams over the last 10-12 years, the City has also aggressively pursued outside funding to help support the investment in capital infrastructure. More than \$30 million in federal, state and county funds was secured for various projects between 2005-2014.

Major stormwater projects and arterial street projects are funded with assistance through the Johnson County Stormwater Management Advisory Committee (SMAC) or the Johnson County Assisted Road Systems (CARS). The stormwater program collects revenue county-wide and reallocates it among all cities. CARS funding is considered and appropriated annually by the Board of County Commissioners.

Conclusion

Mission continues to face infrastructure challenges that will put pressure on future budgets. The CIP provides an important tool to guide the decision-making process to ensure the program accurately reflects community assets, community needs and community goals, as well as providing guidelines for growth and development.

**CITY OF MISSION, KANSAS
RESOLUTION NO. 970**

A RESOLUTION ADOPTING THE 2017-2021 COMMUNITY INVESTMENT PROGRAM (CIP) FOR THE CITY OF MISSION, KANSAS.

WHEREAS, the City of Mission, faces significant infrastructure projects, including, streets, stormwater, and public facilities necessary to maintain property values and encourage additional private-sector redevelopment; and

WHEREAS, in City-wide surveys conducted by ETC in 2007, 2011, and 2015 the citizens of Mission articulated redevelopment as one of the top priorities facing the city; and

WHEREAS, the City of Mission, has invested over \$70 million in infrastructure during the past ten years in support of both public and private-sector goals; and

WHEREAS, a multiyear CIP is recognized as an important planning and budgeting document for municipalities; and

WHEREAS, the CIP contains expenditures to actively construct and maintain capital projects as well as to pay debt service on bonds issued for infrastructure improvements; and

WHEREAS, the annual adoption of a CIP does not specifically commit the city to any expenditures and is an important forecasting tool for the annual budget process; and

WHEREAS, the CIP better positions the city to solicit external resources to help fund infrastructure projects in the City of Mission,

NOW, THEREFORE, be it resolved by the Governing Body of the City of Mission:

Section 1. The 2017-2021 CIP is adopted. The City expects to receive approximately \$5,406,714 million of revenue and spend \$4,960,811 million in expenditures as part of the 2017 budget related to the Community Investment Program.

Section 2. In 2017, the CIP will fund projects and debt service in three primary program areas: streets, stormwater and parks and recreation. Specific projects and debt service obligations are detailed in the program

2017-2021 Community Investment Program - Overview

	2016	2017	2018	2019	2020	2021	
Revenues							
Beginning Balance	905,342	1,351,245	878,330	230,707	(1,811,765)	(1,697,657)	
<i>Local Revenue</i>	5,118,064	4,907,000	4,882,000	4,882,000	4,882,000	4,857,000	
<i>External Revenue</i>	288,650	1,030,600	305,600	2,373,600	305,600	305,600	
<i>Debt Proceeds</i>	0	0	0	0	0	0	
Total CIP Revenues	5,406,714	5,937,600	5,187,600	7,255,600	5,187,600	5,162,600	
Expenses							
<i>Capital Projects</i>	433,056	1,890,163	1,306,900	4,586,405	462,500	542,500	
Streets	69,464	1,453,663	1,088,900	4,317,405	300,000	300,000	
Stormwater	0	0	0	0	0	0	
Parks & Recreation	363,592	436,500	218,000	269,000	162,500	242,500	
<i>Maintenance/Operations Programs</i>	585,000	610,000	610,000	710,000	610,000	610,000	
Streets	450,000	450,000	450,000	550,000	450,000	450,000	
Stormwater	75,000	100,000	100,000	100,000	100,000	100,000	
Parks & Recreation	60,000	60,000	60,000	60,000	60,000	60,000	
<i>Debt Service</i>	3,942,755	3,910,352	3,918,323	4,001,667	4,000,992	3,999,187	
Streets	741,933	743,508	739,079	738,723	737,323	740,081	
Stormwater	2,619,319	2,589,919	2,593,144	2,680,194	2,679,569	2,674,106	
Parks & Recreation	581,503	576,925	586,100	582,750	584,100	585,000	
Total CIP Expenses	4,960,811	6,410,515	5,835,223	9,298,072	5,073,492	5,151,687	
Ending Balance	1,351,245	878,330	230,707	(1,811,765)	(1,697,657)	(1,686,744)	Remaining Debt Service
							\$12,715,465

2017-2021 Community Investment Program - Summary by Program Area

	2016	2017	2018	2019	2020	2021	
Revenues							
Beginning Balance	905,342	1,351,245	878,330	230,707	(1,811,765)	(1,697,657)	
Streets	345,567	713,020	512,449	(43,930)	(1,860,458)	(1,626,181)	
Stormwater	41,860	225,839	117,920	6,776	(191,418)	(388,987)	
Parks & Recreation	517,915	412,386	247,961	267,861	240,111	317,511	
<i>Local Revenue</i>							
Streets	1,383,000	1,475,000	1,475,000	1,475,000	1,475,000	1,475,000	
Stormwater	2,878,298	2,582,000	2,582,000	2,582,000	2,582,000	2,582,000	
Parks & Recreation	856,766	850,000	825,000	825,000	825,000	800,000	
<i>External Revenue</i>							
Streets	245,850	971,600	246,600	2,314,600	246,600	246,600	
Stormwater	0	0	0	0	0	0	
Parks & Recreation	42,800	59,000	59,000	59,000	59,000	59,000	
<i>Debt Proceeds</i>							
Streets	0	0	0	0	0	0	
Stormwater	0	0	0	0	0	0	
Parks & Recreation	0	0	0	0	0	0	
Total CIP Revenues	5,406,714	5,937,600	5,187,600	7,255,600	5,187,600	5,162,600	
Expenses							
<i>Capital Projects</i>							
Streets	69,464	1,453,663	1,088,900	4,317,405	300,000	300,000	
Stormwater	0	0	0	0	0	0	
Parks & Recreation	363,592	436,500	218,000	269,000	162,500	242,500	
<i>Maintenance/Operations Programs</i>							
Streets	450,000	450,000	450,000	550,000	450,000	450,000	
Stormwater	75,000	100,000	100,000	100,000	100,000	100,000	
Parks & Recreation	60,000	60,000	60,000	60,000	60,000	60,000	
<i>Debt Service</i>							
Streets	741,933	743,508	739,079	738,723	737,323	740,081	Remaining Debt Service \$1,013,288
Stormwater	2,619,319	2,589,919	2,593,144	2,680,194	2,679,569	2,674,106	\$10,641,277
Parks & Recreation	581,503	576,925	586,100	582,750	584,100	585,000	\$1,060,900
Total CIP Expenses	4,960,811	6,410,515	5,835,223	9,298,072	5,073,492	5,151,687	
Ending Balance	1,351,245	878,330	230,707	(1,811,765)	(1,697,657)	(1,686,744)	
Streets	713,020	512,449	(43,930)	(1,860,458)	(1,626,181)	(1,394,662)	
Stormwater	225,839	117,920	6,776	(191,418)	(388,987)	(581,093)	
Parks & Recreation	412,386	247,961	267,861	240,111	317,511	289,011	

Street Program Plan (2017-2021)

	2016	2017	2018	2019	2020	2021	
Revenues							
Beginning Balance*	345,567	713,020	512,449	(43,930)	(1,860,458)	(1,626,181)	
<i>Local Revenue</i>							
Transportation Utility Fund Revenues	0	0	0	0	0	0	
7 mills dedicated to streets	833,000	925,000	925,000	925,000	925,000	925,000	
0.25% Street Sales Tax Revenues - existing	550,000	550,000	550,000	550,000	550,000	550,000	
Sub-total	1,383,000	1,475,000	1,475,000	1,475,000	1,475,000	1,475,000	
<i>External Revenue</i>							
CARS Reimbursements	0	725,000		2,000,000	0	0	
Special Highway	245,850	246,600	246,600	246,600	246,600	246,600	
Miscellaneous Revenues	0	0	0	68,000	0	0	
Sub-total	245,850	971,600	246,600	2,314,600	246,600	246,600	
<i>Debt Proceeds</i>							
Sub-total	0	0	0	0	0	0	
Total Street Revenues	1,628,850	2,446,600	1,721,600	3,789,600	1,721,600	1,721,600	
Expenses							
<i>Capital Projects</i>							
Johnson Drive Foxridge (56th to 51st) Foxridge (51st to Lamar) Full-depth Reconstruction Projects (non-CARS eligible)	69,464	1,453,663	788,900	4,017,405	300,000	300,000	
Sub-total	69,464	1,453,663	1,088,900	4,317,405	300,000	300,000	
<i>Maintenance Programs</i>							
Street Maintenance Program (seal and mill/overlay)	350,000	350,000	350,000	450,000	350,000	350,000	
PW Maintenance Programs (sidewalks, traffic safety)	75,000	75,000	75,000	75,000	75,000	75,000	
Bridge Maintenance/Administrative Costs	25,000	25,000	25,000	25,000	25,000	25,000	
Sub-total	450,000	450,000	450,000	550,000	450,000	450,000	
<i>Debt Service</i>							
Johnson Drive/Martway Debt Service (2012A)	470,870	472,045	472,316	471,660	470,060	472,718	Remaining Debt Service/ Year
Jo Drive - Street Portion (2013C)	271,063	271,463	266,763	267,063	267,263	267,363	Retires
Sub-total	741,933	743,508	739,079	738,723	737,323	740,081	\$474,300 (2022)
							\$538,988 (2023)
Total Street Expenses	1,261,397	2,647,171	2,277,979	5,606,128	1,487,323	1,490,081	
Ending Balance	713,020	512,449	(43,930)	(1,860,458)	(1,626,181)	(1,394,662)	

Stormwater Program Plan (2017-2021)

	2016	2017	2018	2019	2020	2021	
Revenues							
Beginning Balance	41,860	225,839	117,920	6,776	(191,418)	(388,987)	
<i>Local Revenue</i>							
Stormwater Utility Fund Revenues	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	
Drainage District Revenues	78,500	82,000	82,000	82,000	82,000	82,000	
Transfer from General Fund for Debt Service							
Transfer from CIP Fund for Debt Service							
Gateway Special Benefit District Revenues	299,798	0	0	0	0	0	
Sub-total	2,878,298	2,582,000	2,582,000	2,582,000	2,582,000	2,582,000	
<i>Extenal Revenue</i>							
SMAC Revenues							
Miscellaneous Revenues							
Sub-total	0	0	0	0	0	0	
<i>Debt Proceeds</i>							
Sub-total	0	0	0	0	0	0	
Total Stormwater Revenues	2,878,298	2,582,000	2,582,000	2,582,000	2,582,000	2,582,000	
Expenses							
<i>Capital Projects</i>							
Sub-total	0	0	0	0	0	0	
<i>Maintenance Programs</i>							
Repair and Maintenance Fund	0	50,000	50,000	50,000	50,000	50,000	
Stormwater Administrative Costs							
Miscellaneous Engineering	75,000	50,000	50,000	50,000	50,000	50,000	
Sub-total	75,000	100,000	100,000	100,000	100,000	100,000	
<i>Debt Service/Loan Repayment</i>							
KDHE Loan Repayment	6,562	6,562	6,562	6,562	6,562	6,562	Remaining Debt Service/ Year Retires \$65,620 (2031)
GO Series 2010A	366,613	367,813	368,738	369,388	364,763	-	
GO Series 2010B	279,131	279,131	279,131	279,131	974,131	1,331,331	\$4,494,455 (2026)
GO Series 2013C - Stormwater Portion	283,375	283,575	283,675	283,675	283,575	283,375	\$570,075 (2023)
GO Series 2014-A	324,838	321,838	1,389,838	1,741,438	1,050,538	1,052,838	\$5,511,127 (2029)
GO Series 2014-B	1,358,800	1,331,000	265,200	-	-	-	
Sub-total	2,619,319	2,589,919	2,593,144	2,680,194	2,679,569	2,674,106	
Total Stormwater Expenses	2,694,319	2,689,919	2,693,144	2,780,194	2,779,569	2,774,106	
Ending Balance	225,839	117,920	6,776	(191,418)	(388,987)	(581,093)	

Parks & Recreation Program Plan (2017-2021)

	2016	2017	2018	2019	2020	2021					
Revenues											
Beginning Fund Balance (unreserved)	517,915	412,386	247,961	267,861	240,111	317,511					
<i>Local Revenue</i>											
0.375% Parks & Recreation Sales Tax Revenues	850,000	850,000	825,000	825,000	825,000	800,000					
Transfers/other	6,766										
Sub-total	856,766	850,000	825,000	825,000	825,000	800,000					
<i>External Revenue</i>											
Special Parks & Recreation Revenues	42,800	59,000	59,000	59,000	59,000	59,000					
Sub-total	42,800	59,000	59,000	59,000	59,000	59,000					
<i>Debt Proceeds</i>											
Sub-total	0	0	0	0	0	0					
Total Parks and Recreation Revenues	899,566	909,000	884,000	884,000	884,000	859,000					
Expenses											
<i>Capital Projects</i>											
Mission Crossing Park	109,042										
Park Improvement Fund	50,000	50,000	50,000	50,000	50,000	50,000					
MFAC Improvements/Equipment Replacement		Addition of second slide tower	95,000								
SPJCC Improvements/Equipment Replacement	204,550	291,500	168,000	219,000	112,500	192,500					
6' Rectangular Tables	8,200	Refrigerators	10,000	Small Kaivac	5,000	Seated Rider Scrubber	16,000	Conference Center Banquet Chairs	30,000	Equipment/Facility Needs TBD	185,000
Round Tables (42)	7,500	A&B Carpet/Flooring	20,000	Gym Dividers (2)	25,000	Selectorize Equipment	45,000	Indoor Track Resurfacing	75,000		
Aerobics Room Sound	2,000	A&B Banquet Chairs	13,000	Star Track Spinner Bikes (1/2)	12,500	Small Kaivac	5,000				
Step Equipment	4,350	Dance Floor - Conference	3,000	Pool Pak Replacement	65,000	Adult Lounge Furniture	3,000				
Pool Vacuums	6,000	Pool Resurfacing	50,000	Sound System A&B	10,000	Pool Pak Replacement	65,000				
Gymnastic Mats	6,500	Conference Center Projectors	15,000	Free Weight Equipment	28,000	Locker Room Flooring	40,000				
Stoves (2)	2,000	Replace Back-Up Battery Sytem	8,000	Steam Room retiling	15,000	Elevator Maintenance	25,000				
Flat Panel TVs	5,000	Parking Lot	100,000			Star Track Spinner Bikes (1/2)	12,500				
Cameras	12,500	Pool Pak Replacement	65,000								
Phone System	18,000										
Parking Lot/Sidewalks	125,000										
Computer Replacement	7,500	Computer Replacement	7,500	Computer Replacement	7,500	Computer Replacement	7,500	Computer Replacement	7,500	Computer Replacement	7,500
Sub-total	363,592	436,500	218,000	269,000	162,500	242,500					
<i>Maintenance/Operations</i>											
Facility Reserve Funds (SPJCC)	50,000	50,000	50,000	50,000	50,000	50,000					
Facility Reserve Funds (MFAC)	10,000	10,000	10,000	10,000	10,000	10,000					
Transfer to General Fund for Operations											
Sub-total	60,000	60,000	60,000	60,000	60,000	60,000					
<i>Debt Service/Lease Payments</i>											
Outdoor Aquatic Facility Debt Service (2013B)	526,450	529,000	531,100	527,750	529,100	\$530,000					
Cardio Equipment Lease	47,925	47,925	55,000	55,000	55,000	55,000					
HVAC Controller Lease	7,128										
Sub-total	581,503	576,925	586,100	582,750	584,100	585,000					
Total Parks & Recreation Expenses	1,005,095	1,073,425	864,100	911,750	806,600	887,500					
Ending Balance (unreserved)	412,386	247,961	267,861	240,111	317,511	289,011					
SJPCC Reserve	235,000	SJPCC Reserve	285,000	SJPCC Reserve	335,000	SJPCC Reserve	385,000	SJPCC Reserve	435,000	SJPCC Reserve	485,000
MFAC Reserve	20,000	MFAC Reserve	30,000	MFAC Reserve	40,000	MFAC Reserve	50,000	MFAC Reserve	60,000	MFAC Reserve	70,000
Park Improvement Reserve	100,000	Park Improvement Reserve	150,000	Park Improvement Reserve	200,000	Park Improvement Reserve	250,000	Park Improvement Reserve	300,000	Park Improvement Reserve	350,000
Total Reserves	355,000	Total Reserves	465,000	Total Reserves	575,000	Total Reserves	685,000	Total Reserves	795,000	Total Reserves	905,000
Total Fund Balance	767,386	712,961	842,861	925,111	1,112,511	1,194,011					