City of Mission

CITY COUNCIL WORK SESSION

July 15, 2020 5:30 p.m.

Virtual Meeting via Zoom

AGENDA

1. CIP Worksession and Review of Capital Funds

Staff will present a draft 5-Year Capital Improvement Program (CIP) for 2021-2025 and review the specific revenues and anticipated projects for the street, stormwater and parks and recreation program plans.

2. Adjournment

Mission City Hall 6090 Woodson, Mission, Kansas 913-676-8350



Date: July 14, 2020

To: Mayor and City Council

From: Laura Smith, City Administrator

RE: 2021 Budget - 2021-2025 Capital Improvement Program (CIP)

Over the last 10-12 years, the City has taken steps to develop and maintain a multi-year Capital Improvement Program (CIP) focused around three primary program areas: streets, stormwater, and parks and recreation.

Capital infrastructure projects are generally large in scope and often take several years to secure adequate funding, which makes it more appropriate to handle them outside of the General Fund. The CIP's revenues and expenses are developed and approved as part of the annual budget process, but can be adjusted as circumstances evolve. The CIP is used to plan for and forecast future investment in public improvements and facilities with the following objectives in mind:

- Integrate the CIP into the Annual Budget in order to provide a comprehensive financial plan for accomplishing the goals of the City.
- Leverage City resources against available federal, state and county funds in such a manner that the present and future citizens of Mission will be provided with the highest level of services and facilities without adverse financial impacts in the future.
- Support decisions and actions that assist in maintaining the City's bond rating.

Similar to the General Fund budget we reviewed a few weeks ago, this first conversation surrounding the 2021-2025 Capital Improvement Program should be viewed as fluid. Staff has prepared a draft Capital Improvement Program that will continue to be refined and developed throughout the remainder of 2020 and into the first of next year. The coronavirus pandemic has impacted not only several revenue sources, but has also slowed our work on the street and stormwater asset inventories. While we had hoped to be further along in those processes, we will bring forward the information as it becomes available.

The packet materials include a spreadsheet for each program area, and in the case of the stormwater program, two scenarios have been provided. Where applicable, the new project worksheets will be developed in advance of final consideration of the budget to provide additional detail and context for each project included in the 2021-2025 CIP.



CIP Debt Summary

The City has consciously used debt to address both deferred infrastructure needs as well as to complete projects which exceed the City's cash flow abilities over a 1-2 year period. The amount of debt issued over the last 10 years is not insignificant, but must be evaluated in relationship to the overall increase in the City's net assets, and the useful life of the assets being constructed or repaired.

With the exception of the debt associated with the acquisition of the streetlight system (paid from the general fund), all other existing City debt is related to capital infrastructure projects. A summary of the City's outstanding debt for streets, stormwater and parks and recreation is provided in the packet, including total annual debt service. The summary includes recent 2020A Refunding, which provided the City with approximately \$828,000 in interest savings over the next ten years.

Annual debt service requirements remain constant at approximately \$4 million/year through 2022, then decrease significantly in 2023, and again in 2024. All current debt supported by the capital project funds will be retired by 2031. The use of debt financing in the next 2-3 years would need to be carefully evaluated as both the Street Sales Tax and Parks and Recreation Sales Tax will be expiring. There are several large projects which can only be accomplished through the use of debt financing, but advancing them to construction will present some significant challenges and careful use of this financing approach.

Stormwater Program

Revenues in the City's stormwater program come primarily from:

- 1. Stormwater utility fees assessed annually to each parcel in the City of Mission (~\$2.5 million annually)
- 2. Drainage district revenues (~\$85,000 annually)
- 3. Gateway Special Assessment (~\$599,000 annually)

The stormwater utility fee is currently set at \$28/ERU/month, and was last adjusted in 2017. The 2021-2025 CIP anticipates no changes to the stormwater utility fee over the five year program, but if the Gateway Special Assessment is taken out of consideration, there will potentially be a need to raise additional revenues. With the exception of the Gateway Special Assessment, which goes at risk of not being paid annually if the project is stalled, none of the revenues which support the stormwater program are particularly susceptible to COVID-19 impacts.



Over the last ten years, the City has completed nearly \$30 million of stormwater improvements along the Rock Creek Channel, removing significant sections of private commercial properties from the 100-Year floodplain. Stormwater utility fee revenues have historically been set to cover existing debt service, leaving very limited funds for new projects or system maintenance. This has resulted in ongoing challenges as there are still significant issues to be addressed in both primary and secondary stormwater systems throughout the City.

In 2019, BHC Rhodes was hired to begin updating and consolidating existing information on the City's stormwater infrastructure, specifically the secondary stormwater system. Portions of the system not currently mapped in the Johnson County AIMS system were identified and uploaded into the system allowing the City to apply for and receive funding to complete a condition assessment of the secondary system. This condition assessment is now complete, and the data can be used to assist in identifying and prioritizing stormwater projects throughout the secondary system to replace failing infrastructure.

Beyond 2020 no specific stormwater projects are identified in the 2021-2025 CIP. Once the condition rating process is complete, staff will begin to develop specific projects to be programmed in future years. With the Gateway on track last summer into fall, it was anticipated that with the Gateway special assessment revenues, the City would be able to proactively consider and program additional stormwater projects.

The only large capital project specifically identified in the 2021-2025 stormwater program is the Rock Creek Channel project (just west of Nall to Roeland Drive). The \$5.2 million project is currently under construction and includes repair of the private parking/common areas of the Roeland Court Townhomes, installation of various retaining walls along the channel, and restoration of the parking lot serving the MD Management building.

The spreadsheets show a repair and maintenance fund to address pipe/system failures which are occurring with greater frequency. A total of \$1.0 million is currently shown in the 5-Year Program for this purpose in the scenario which does not include the Gateway Special Assessment revenues, but would still need to be adjusted in out years to balance the budget unless the stormwater utility fee is increased. The scenario which includes the Gateway assessment allocated \$2.15 million for repairs/maintenance and provides additional revenues which could be available for larger projects.

As specific projects are identified, the City will also have the opportunity to apply for SMAC funding which, if secured, will stretch the City's dollars even further. Staff will provide a brief status update on the stormwater inventory during the work session.



Street Program

Currently, three revenue streams support the City's street and transportation network projects:

- 1. Special Highway funds (gas tax) distributed by the State (\$225,000 annually)
- 2. ½-cent Sales Tax for Streets (~\$580,000 annually)
- 3. Mill levy dedicated to street maintenance (~\$1.1 million annually)

Factors influencing the 2021-2025 Street Program Plan include:

- Expiration/renewal of the ½-cent Street Sales Tax (sunsets March 31, 2022)
- Ability to cash flow large projects (i.e. Foxridge)
- Re-evaluation of the residential street maintenance program

Similar to the stormwater asset work, staff is working with Stantec to develop a plan for the street and transportation network. Also slowed by the pandemic, we will begin discussing a revised program in August, and these conversations will continue, even after the 2021 budget is adopted.

Work in the residential neighborhoods has slowed over the last couple of years, but resources have been put to work on several larger scale projects such as Broadmoor (Martway to Johnson Drive) and currently the Lamar Reconstruction and Resurfacing project (Shawnee Mission Parkway to Foxridge). These improvements benefit residents and visitors alike.

The 2021-2025 Street Program Plan does include negative fund balances in the out years. Is driven by the expiration of the street sales tax and by Foxridge project. We know there are many long term decisions to be made as we evaluate the residential street program, considering both appropriate construction standards, and the time horizon over which we desire to build a maintenance program. Although there are not yet any specific street segments identified, the program includes a total of \$1.15 million in 2020 and 2021 for residential street maintenance.

Parks & Recreation Program

The Parks & Recreation Program Plan addresses the capital infrastructure needs of the Sylvester Powell, Jr. Community Center (SPJCC), the Mission Family Aquatic Center (MFAC), the City's eight (8) outdoor parks, and trails located throughout Mission. The program is funded primarily with:

1. %-cent Sales Tax for Parks and Recreation (~\$875,000 annually)



Special Parks and Recreation funds (alcohol tax) distributed by the State (~\$75,000 annually)

Debt service on the MFAC takes about 60% of the sales tax revenues generated. Maintenance and upkeep of the Community Center continues to demand significant resources as well. The remaining funds are continually being evaluated and prioritized to implement recommendations outlined in the 2015 Parks Master Plan.

Staff was in the process of long-range conceptual planning for improvements at Mohawk Park when the COVID-19 pandemic slowed progress significantly. The goal is, through a public visioning and input process, to build out a conceptual master plan for each major park and then develop plans for implementation. We hope to resume work on Mohawk Park soon, and then would continue similar work for Broadmoor Park, Waterworks Park, Streamway Park and Andersen Park. It is anticipated that these plans would drive multi-year funding strategies that would be presented in discussions surrounding renewal of the Parks and Recreation sales tax.

The outdoor aquatic center was the primary driver for the request put before Mission voters in 2012, and improvements to the outdoor parks would seem the most appropriate focal point for conversations about renewal.

A number of items at the Community Center have been deferred for 1-2 years in order to gauge the longer term COVID-19 impacts on the facility and the loss of revenues. Staff also continues to pursue an energy audit of the Community Center anticipates a number of recommendations will be forthcoming to address the issues identified, including the potential for future cost savings. Staff will provide an update on this project during the work session.

The 2021-2025 plan shows a positive fund balance through the end of 2022. The negative fund balance in 2023 can be attributed to the expiration of the sales tax at the end of the first quarter. Similar to our discussions surrounding the street sales tax, we need to be cognizant of its sunset as we continue to prioritize and program future improvements.

Summary

Based on the large number of "unknowns" that continue to surround all three program areas, the draft 2021-2025 Capital Improvement Program (CIP) still feels very much like a work in progress. As discussed previously, our discussions and decisions will continue in the months ahead, but the following assumptions for the 2021 budget have tentatively been made:



Stormwater

- Maintenance of the stormwater utility fee at \$28/ERU/month
- Completion of a comprehensive stormwater condition assessment/inventory to help plan and guide future expenditures
- Inclusion of repair and maintenance budget funds as available

Streets

- Continued dedication of revenue generated by 7 mills of General Fund property tax to the Street Program
- Review Stantec street program scenarios to determine preferred course of action for the future
- Consider and approve plan to renew the Street Sales Tax via mail ballot Spring 2021

Parks & Recreation

- Complete conceptual master plan for Mohawk Park by October 2020.
- Complete conceptual master plans for Broadmoor Park, Waterworks Park, Streamway Park and Andersen Park by May 2021.
- Develop plan to renew Parks and Recreation Sales Tax via mail ballot Spring 2022.

We look forward to the conversations and questions during Wednesday night's work session.

CITY OF MISSION OUTSTANDING DEBT SUMMARY (NON-GENERAL FUND)

| Street Debt Summary 2019-2031 | | | | | | | | | | | | |
|---------------------------------|------------------------|------------------------|------------------------|------------------|------------|------------|------------|------------|------------|------------|------------|------------|
| Issue | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
| 2012A 2013C (street portion) | \$470,060 \$267,263 | \$472,718 \$267,363 | \$474,300 \$267,363 | \$0 \$271,625 | \$0 \$0 |
| Annual Totals | \$737,323 | \$740,081 | \$741,663 | \$271,625 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

| Stormwater Debt Summary 2019-2031 | | | | | | | | | | | | |
|-----------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|---------|---------|
| Issue | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
| KDHE Loan | \$6,562 | \$6,562 | \$6,562 | \$6,562 | \$6,562 | \$6,562 | \$6,562 | \$6,562 | \$6,562 | \$6,562 | \$6,562 | \$6,562 |
| 2010A | \$364,763 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 2010B | \$969,497 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 2013C (stormwater portion) | \$283,575 | \$283,375 | \$283,075 | \$287,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 2014A ` | \$1,050,538 | \$1,052,838 | \$1,054,738 | \$1,060,313 | \$1,061,563 | \$457,188 | \$461,325 | \$470,050 | \$472,150 | \$473,800 | \$0 | \$0 |
| 2019A | \$218,163 | \$216,038 | \$218,563 | \$615,918 | \$613,815 | \$615,953 | \$617,453 | \$613,023 | \$613,050 | \$617,100 | \$0 | \$0 |
| 2020A | \$0 | \$1,239,615 | \$1,240,525 | \$507,625 | \$503,925 | \$1,110,125 | \$674,025 | \$666,225 | \$283,325 | \$284,200 | \$0 | \$0 |
| Annual Totals | \$2,893,098 | \$2,798,428 | \$2,803,463 | \$2,477,418 | \$2,185,865 | \$2,189,828 | \$1,759,365 | \$1,755,860 | \$1,375,087 | \$1,381,662 | \$6,562 | \$6,562 |

| Parks and Recreation Debt Summary 2019-2031 | | | | | | | | | | | | |
|---|-----------|-----------|-----------|-----------|------|------|------|------|------|------|------|------|
| Issue | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
| 2013B | \$529,100 | \$530,000 | \$530,450 | \$530,450 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Annual Totals | \$529,100 | \$530,000 | \$530,450 | \$530,450 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

| Annual Debt Service Totals \$4,159,521 \$4,068,509 \$ | J4,075,576 \$3,279,493 J | \$2,185,865 \$2,189,828 | \$1,759,365 \$1,755,860 | \$1,375,087 | \$1,381,662 | \$6,562 | \$6,562 |
|---|---------------------------------|-------------------------|-------------------------|-------------|-------------|---------|---------|
|---|---------------------------------|-------------------------|-------------------------|-------------|-------------|---------|---------|

| | mwater Pro | 2021 | 2022 | 2023 | 2024 | 2025 | |
|--|------------------------------|----------------------------|----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------------|
| Revenues | | | | | | | |
| Beginning Balance | 5,844,962 | 700,228 | 400,020 | 84,777 | 84,777 | 95,579 | |
| | | | | | | | |
| ocal Revenue Stormwater Utility Fund Revenues | 2,530,000 | 2,605,000 | 2,605,000 | 2,605,000 | 2,605,000 | 2,605,000 | |
| Drainage District Revenues | 88,000 | 115,000 | 115,000 | 115,000 | 115,000 | 115,000 | |
| Gateway Special Benefit District Revenues | 599,000 | - | - | - | - | - | |
| , , | | | | | | | |
| Sub-total | 3,217,000 | 2,720,000 | 2,720,000 | 2,720,000 | 2,720,000 | 2,720,000 | |
| internal Playanus | | | | | | | |
| xtenal Revenue SMAC Revenues | 115,000 | _ | _ | _ | _ | _ | |
| Miscellaneous Revenues | 20,000 | 10,000 | _ | _ | _ | _ | |
| RCHA CID Revenues | 18,220 | 18,220 | 18,220 | 18,220 | 18,220 | 18,220 | |
| Sub-total | 153,220 | 28,220 | 18,220 | 18,220 | 18,220 | 18,220 | |
| | , | | , | -, | -, | , | |
| | | | | | | | |
| ebt Proceeds | | | | | | | |
| | | | | | | | |
| Sub-total | - | - | - | - | - | - | |
| Total Stormwater Revenues | 3,370,220 | 2,748,220 | 2,738,220 | 2,738,220 | 2,738,220 | 2,738,220 | |
| | , , | , , | , , | , , | , , | . , | |
| | | | | | | | |
| xpenses | | | | | | | |
| Capital Projects | | | | | | | |
| Rock Creek Channel (Nall to Roeland Drive) | 5,039,432 | | | | | | |
| Design/Construction Inspection | 519,918 | | | | | | |
| Property Acquisition | - | | | | | | |
| Construction | 4,519,514 | | | | | | |
| 51st & Lamar Stormwater Repairs | 59,240 | | | | | | |
| Sub-total | 5,098,672 | | | | | | |
| Sub-total | 5,096,672 | - | - | - | | | |
| Maintenance Programs | | | | | | | |
| Repair and Maintenance Projects | 294,425 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | |
| 50th/Dearborn Drainage | 184,975 | | | | | | |
| Rock Creek Channel Failure | 109,450 | | | | | | |
| Miscellaneous Engineering | 228,759 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | |
| | , | , | 55,555 | | , | | |
| Sub-total | 523,184 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | |
| Debt Service/Loan Repayment | | | | | | | Remaining Debt Service/ Year Re |
| KDHE Loan Repayment | 6,562 | 6,562 | 6,562 | 6,562 | 6,562 | 6,562 | \$45,934/2031 |
| GO Series 2010A | 364,763 | - | - | - | - | -, | \$0 |
| GO Series 2010B | 969,497 | - | - | - | - | - | \$0/refunded by 2020A |
| GO Series 2013C - Stormwater Portion | 283,575 | 283,375 | 283,075 | 287,000 | - | - | \$0 |
| GO Series 2014-A | 1,050,538 | 1,052,838 | 1,054,738 | 1,060,313 | 1,061,563 | 1,061,563 | \$2,334,513/2029 |
| GO Series 2019A (Rock Creek/RCHA) | 218,163 | 216,038 | 218,563 | 615,918 | 613,815 | 613,815 | \$3,076,579/2029 |
| GO Series 2020A (Refunding of 2010B) | · - | 1,239,615 | 1,240,525 | 507,625 | 503,925 | 1,110,125 | \$1,907,775/2029 |
| Sub-total | 2,893,098 | 2,798,428 | 2,803,463 | 2,477,418 | 2,185,865 | 2,792,065 | |
| Tabal Or | 0.544.054 | 2.042.422 | 2.052.402 | 0.707.440 | 0.405.005 | 2.042.007 | |
| Total Stormwater Expenses Annual Surplus/(Deficit) | 8,514,954 (5,144,734) | 3,048,428 (300,208) | 3,053,463 (315,243) | 2,727,418 10,802 | 2,435,865 302,355 | 3,042,065 (303,845) | |
| , tillidai Gaipido/(Dellett) | (0,177,707) | (000,200) | (010,210) | 10,002 | 002,000 | (000,070) | |

| | Stormwater Pi | ogram Plar | า (2020 - 202 | 25) - Gatew | ay Assessn | nent | |
|--|---------------|----------------------------|-----------------------------|-----------------------------|-----------------------------|---------------------------|--------------------------------|
| _ | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | |
| Revenues Beginning Balance | e 5,844,962 | 685,228 | 783,020 | 900,777 | 900,777 | 1,194,579 | |
| Deginning Balance | 5,044,902 | 003,220 | 705,020 | 300,777 | 900,111 | 1,194,579 | |
| ocal Revenue | | 0.500.000 | 0.005.000 | 0.005.000 | | 0.005.000 | |
| Stormwater Utility Fund Revenues Drainage District Revenues | | 2,530,000 99,000 | 2,605,000 99,000 | 2,605,000 99,000 | 2,605,000 99,000 | 2,605,000 99,000 | |
| Gateway Special Benefit District Revenues | | 599,000 | 599,000 | 599,000 | 599,000 | 599,000 | |
| Catomay Openial Bollon Bloanet November | 300,000 | 000,000 | 000,000 | 333,333 | 000,000 | 000,000 | |
| Sub-tota | 3,222,000 | 3,228,000 | 3,303,000 | 3,303,000 | 3,303,000 | 3,303,000 | |
| Extenal Revenue | | | | | | | |
| SMAC Revenues | s 115,000 | _ | - | _ | _ | - | |
| Miscellaneous Revenues | | _ | _ | - | - | _ | |
| RCHA CID Revenues | s 18,220 | 18,220 | 18,220 | 18,220 | 18,220 | 18,220 | |
| Sub-tota | ıl 133,220 | 18,220 | 18,220 | 18,220 | 18,220 | 18,220 | |
| | | | | | | | |
| Debt Proceeds | | | | | | | |
| | _ | | | | | | |
| Sub-tota | ı - | - | - | - | _ | _ | |
| | | | | | | | |
| Total Stormwater Revenues | s 3,355,220 | 3,246,220 | 3,321,220 | 3,321,220 | 3,321,220 | 3,321,220 | |
| | | | | | | | |
| Expenses | | | | | | | |
| Capital Projects | | | | | | | |
| Rock Creek Channel (Nall to Roeland Drive | 5,039,432 | | | | | | |
| Design/Construction Inspection | | | | | | | |
| Property Acquisition | | | | | | | |
| Construction | | | | | | | |
| 51st & Lamar Stormwater Repairs | | | | | | | |
| Sub tota | J 5 000 672 | | | | | | |
| Sub-tota | d 5,098,672 | - | - | - | | | |
| Maintenance Programs | _ | | | | | | |
| Repair and Maintenance Projects | | 300,000 | 350,000 | 500,000 | 500,000 | 500,000 | |
| 50th/Dearborn Drainage | | | | | | | |
| Rock Creek Channel Failure | 9 109,450 | | | | | | |
| Miscellaneous Engineering | g 228,759 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | |
| Sub-tota | il 523,184 | 350,000 | 400,000 | 550,000 | 550,000 | 550,000 | |
| oub total | 020,104 | 000,000 | 400,000 | 000,000 | 000,000 | 000,000 | |
| Debt Service/Loan Repayment | - 0.500 | 0.500 | 0.500 | 0.500 | 0.500 | 0.500 | Remaining Debt Service/ Year F |
| KDHE Loan Repaymen GO Series 2010 <i>P</i> | | 6,562 | 6,562 | 6,562 | 6,562 | 6,562 | \$45,934/2031 \$0 |
| GO Series 2010F | | - | | <u>-</u> | - | - | \$0/refunded by 2020A |
| GO Series 2013C - Stormwater Portion | , | 283,375 | 283,075 | 287,000 | - | - | \$0/returned by 2020A \$0 |
| GO Series 2013C - Stofffwater Portion | | 1,052,838 | 1,054,738 | 1,060,313 | 1,061,563 | 1,061,563 | \$2,334,513/2029 |
| GO Series 2019A (Rock Creek/RCHA) | | 216,038 | 218,563 | 615,918 | 613,815 | 613,815 | \$3,076,579/2029 |
| GO Series 2020A (Refunding of 2010B) | | 1,239,615 | 1,240,525 | 507,625 | 503,925 | 1,110,125 | \$1,907,775/2029 |
| Sub-tota | ıl 2,893,098 | 2,798,428 | 2,803,463 | 2,477,418 | 2,185,865 | 2,792,065 | |
| | | 0.440.400 | 0.000.400 | 2.027.440 | 2 725 005 | 0.040.005 | |
| Total Ctarmurater Francisco | | | | | | | |
| Total Stormwater Expenses Annual Surplus/(Deficit | | 3,148,428 97,792 | 3,203,463 117,757 | 3,027,418 293,802 | 2,735,865 585,355 | 3,342,065 (20,845) | |

| Street Program | n Plan (202 | 21 - 2025) | | | | |
|--|-------------|------------|-----------|-------------|-------------|-------------|
| _ | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| Revenues Beginning Balance* | 1,261,958 | 1,221,285 | 1,588,704 | 415,541 | (1,896,084) | (1,570,584) |
| Deginning Dalance | 1,201,930 | 1,221,200 | 1,300,704 | 410,041 | (1,030,004) | (1,570,504) |
| Local Revenue | | | | | | |
| 7 mills dedicated to streets | 1,050,000 | 1,102,500 | 1,102,500 | 1,102,500 | 1,102,500 | 1,102,500 |
| 0.25% Street Sales Tax Revenues - existing | 580,000 | 580,000 | 145,000 | - | - | - |
| Gateway Development - Street Sales Tax Portion | - | - | - | - | - | - |
| Sub-total | 1,630,000 | 1,682,500 | 1,247,500 | 1,102,500 | 1,102,500 | 1,102,500 |
| External Revenue | | | | | | |
| CARS Reimbursements | 485,000 | _ | 319,000 | 2,617,500 | 212,000 | 123,500 |
| Special Highway | 245,000 | 215,000 | 225,000 | 225,000 | 225,000 | 225,000 |
| SMAC Reimbursements | - | - | - | - | - | - |
| Grants / Other Outside Funding | 68,000 | - | | - | - | - |
| Miscellaneous Revenues | - | - | - | - | - | - |
| Sub-total | 798,000 | 215,000 | 544,000 | 2,842,500 | 437,000 | 348,500 |
| Debt Proceeds | | | | | | |
| Sub-total | - | - | - | _ | - | - |
| Total Street Revenues | 2,428,000 | 1,897,500 | 1,791,500 | 3,945,000 | 1,539,500 | 1,451,000 |
| Total Street Neverlues | 2,420,000 | 1,697,500 | 1,791,300 | 3,943,000 | 1,559,500 | 1,451,000 |
| Expenses | | | | | | |
| | | | | | | |
| Capital Projects | | | | | | |
| UBAS Treatment Lamar (SMP to Foxridge) | 1,131,350 | _ | _ | _ | _ | _ |
| UBAS Treatment - Jo Drive (Lamar to Roe) | - | 40,000 | 638,000 | _ | _ | _ |
| Foxridge (51st to Lamar) | _ | - | 835,000 | 5,235,000 | _ | - |
| Mill and Overlay - Roe (SMP to 63rd St) | _ | _ | - | - | 464,000 | - |
| UBAS Treatment - Nall (Martway to SMP) | - | _ | _ | _ | - | 247,000 |
| Full-depth Reconstruction Projects (non-CARS eligible) | - | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 |
| Sub-total Sub-total | 1 121 250 | 340,000 | 1,773,000 | 5,535,000 | 764,000 | 547,000 |
| Sub-total | 1,131,350 | 340,000 | 1,773,000 | 5,555,000 | 764,000 | 347,000 |
| Maintenance Programs | | | | | | |
| Residential Street Program | 500,000 | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 |
| PW Maintenance Programs (sidewalks, traffic safety) | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 |
| Bridge Maintenance/Administrative Costs | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| Sub-total | 600,000 | 450,000 | 450,000 | 450,000 | 450,000 | 450,000 |
| Debt Service | | | | | | |
| Johnson Drive/Martway Debt Service (2012A) | 470,060 | 472,718 | 474,300 | - | - | - |
| Jo Drive - Street Portion (2013C) | 267,263 | 267,363 | 267,363 | 271,625 | - | - |
| Sub-total | 737,323 | 740,081 | 741,663 | 271,625 | - | - |
| Total Street Expenses | 2,468,673 | 1,530,081 | 2,964,663 | 6,256,625 | 1,214,000 | 997,000 |
| Ending Balance | 1,221,285 | 1,588,704 | 415,541 | (1,896,084) | (1,570,584) | (1,116,584) |
| Lituing Balance | 1,221,203 | 1,500,704 | 710,041 | (1,030,004) | (1,370,304) | (1,110,304) |

| Parks & Recreation Program Plan (2021-2025) | | | | | | | | | | | | |
|--|--|------------------------|---|----------------------|--|----------------------|---|-----------------------------|----------------------|-----------------------|----------------------|-----------------------------|
| | 2020 | | 2021 | | 2022 | | 2023 | | 2024 | | 2025 | |
| Revenues Beginning Fund Balance | | 1,238,330 | | 1,052,555 | | 682,455 | | 563.505 | | (625,945) | | (1,205,945) |
| beginning rund balance | | 1,230,330 | | 1,052,555 | | 002,455 | | 503,505 | | (625,945) | | (1,205,945) |
| Local Revenue | | | | | | | | | | | | |
| 0.375% Parks & Recreation Sales Tax Revenues | | 875,000 | | 875,000 | | 900,000 | | 215,000 | | | | |
| Transfers/other | | - | | - | | - | | - | | - | | - |
| Sub-total | | 875,000 | | 875,000 | | 900,000 | | 215,000 | | - | | - |
| External Revenue Special Parks & Recreation Revenues | | 85,000 | | 85,000 | | 85,000 | | 85,000 | | 85,000 | | 85,000 |
| Grant Proceeds/Other | | , | | , | | , | | , | | , | | , |
| Sub-total | | 85,000 | | 85,000 | | 85,000 | | 85,000 | | 85,000 | | 85,000 |
| Debt Proceeds | | | | | | | | | | | | |
| Sub-total | | - | | - | | - | | - | | - | | - |
| Total Parks and Recreation Revenues | | 960,000 | | 960,000 | | 985,000 | | 300,000 | | 85,000 | | 85,000 |
| | | | | | | | | | | | | |
| Expenses | | | | | | | | | | | | |
| Capital Projects Park Systems Improvements | | 350,000 | | 230,000 | | 150,000 | | 150,000 | | 150,000 | | 150,000 |
| r aik Systems improvements | Mohawk Park Restrooms | 250,000 | Park Signage | 80,000 | Legacy Park Shade Structure | 6,000 | | | | | | |
| | Park Amenities TBD | 100,000 | Park Amenities TBD | 150,000 | Park Amenities TBD | 144,000 | Park Amenities TBD | 150,000 | Park Amenities TBD | 150,000 | Park Amenities TBD | 150,000 |
| | | | | | | | | | | | | |
| MFAC Improvements/Equipment Replacement | Shade Structure Replacement (\$15,000) | 12,000 | Restripe Parking Lot | 40,000 10,000 | Maintenance Slide 2 | 52,000 25,000 | MFAC Maintenance TBD | 75,000 <i>75,000</i> | MFAC Maintenance TBD | 75,000 75,000 | MFAC Maintenance TBD | 75,000 <i>75,000</i> |
| | MFAC Painting and Maintenance | 12,000 | UV Light Bulb Replacement | 12,000 | Shade Structure Replacement | 15,000 | | · | | | | ŕ |
| | Lane Line Replacement (\$12,000) | - | Diving Board Replacement Spray Ground Timer | 13,000 5,000 | Lane Line Replacement | 12,000 | | | | | | |
| SPJCC Improvements/Equipment Replacement | | 126,675 | | 395,100 | | 236,500 | | 599,000 | | 305,000 | | 305,000 |
| | Conference Center Banquet Chairs (\$24,100) Resurface Pool Deck | 84,300 | Conference Center Blinds Natatorium Ceiling Repairs | 10,000 70,000 | Conference Center Carpet Conference Center Projectors | 30,000 18,000 | Locker Room Flooring Adult Lounge Counters | 30,000 9,000 | TBD | 300,000 | TBD | 300,000 |
| | Indoor Pool Slide Maintenance (\$28,000) | - | Selectorized Weight Equpiment | 80,000 | Conference Center Painting | 20,000 | North and South Kitchen Counters | 20,000 | | | | |
| | Conference Center Tables (\$10,000) | - 4.075 | Steamroom retiling | 15,000 | Natatorium Painting | 32,000 | Roof Resurfacing | 425,000 | | | | |
| | Small Kaivac Indoor Track Resurfacing (\$123,000) | 4,875 | Conference Center Banquet Chairs Indoor Pool Slide Maintenance | 24,100 28,000 | Parking Lot seal/restripe Touchless fixtures in restrooms/locker rooms | 57,000 28,000 | Pool Resurfacing Adult Lounge Furniture | 100,000 10,000 | | | | |
| | South Kitchen Flooring (\$10,000) | - | Conference Center Tables | 10,000 | North bathroom remodel | 35,000 | ridak Zoango rammaro | 70,000 | | | | |
| | Firepanel Upgrade | 18,100 | Indoor Track Resurfacing | 123,000 | Chemical Room Maintenance/Repairs | 11,500 | | | | | | |
| | Stain/seal Exterior Beams | 14,400 | South Kitchen Flooring Replace Chairs in A&B | 10,000 20,000 | | | | | | | | |
| | | | | | | | | | | | | |
| | Computer Replacement | 5,000 | Computer Replacement | 5,000 | Computer Replacement | 5,000 | Computer Replacement | 5,000 | Computer Replacement | 5,000 | Computer Replacement | 5,000 |
| Sub-total Capital Projects | | 488,675 | | 665,100 | | 438,500 | | 824,000 | | 530,000 | | 530,000 |
| Maintenance/Operations Facility Reserve Funds (SPJCC) | | 50,000 | | 50,000 | | 50,000 | | 50,000 | | 50,000 | | 50,000 |
| Facility Reserve Funds (MFAC) | | 10,000 | | 10,000 | | 10,000 | | 10,000 | | 10,000 | | 10,000 |
| Sub-total | | 60,000 | | 60,000 | | 60,000 | | 60,000 | | 60,000 | | 60,000 |
| Debt Coming/Leage Pourments | | | | | | | | | | | | |
| Debt Service/Lease Payments | | # 500 105 | | 4500 333 | | #506 155 | | A FC2 15- | | | | |
| Outdoor Aquatic Facility Debt Service (2013B) Cardio Equipment Lease | | \$529,100 68,000 | | \$530,000 75,000 | | \$530,450 75,000 | | \$530,450 75,000 | | 75,000 | | 75,000 |
| Sub-total | | 597,100 | | 605,000 | | 605,450 | | 605,450 | | 75,000 | | 75,000 |
| Total Parks & Recreation Expenses Ending Balance | | 1,145,775 1,052,555 | | 1,330,100 682,455 | | 1,103,950 563,505 | | 1,489,450 (625,945) | | 665,000 1,205,945) | | 665,000 (1,785,945) |